Reference Notes

Ch. 1: Revisiting the Urban West


19. Boise’s nickname dates back to the planting of 7,000 fruit trees in the summer of 1864; see, for example, David H. Bieter, “Mayor’s Message,” City of Boise, 2011, at www.cityofboise.org.


24. For Pueblo’s demographic profile, see www.city-data.com.


Ch. 2: Influences and Trends

1. This section draws upon the categorization of the mechanisms of federalism used in Stephanie L. Witt, W. David Patton, and Nicholas P. Lovrich, Introduction to Public Administration: Knowledge and Skills for Public Service (Boston: Houghton Mifflin, forthcoming).

2. Witt, Patton and Lovrich.


6. Judd and Swanstrom, 2008, 310


12. Adapted from the fuller discussion in Stephanie L. Witt and James B. Weatherby, *Initiatives and Tax Limitation Measures in Eight Western States*, (Boise: Boise State University Public Policy Center, 2010).
15. The MSA designation can change as counties enter and leave the census designation. In fact, both the Boise and Salt Lake City MSAs have changed in their makeup over the time period covered in the table. Because of this, comparisons of MSA populations over time may be imprecise.

Ch. 3: City Governance

15. Frug and Barron, 2008, 68.
17. According to the 2001 ICMA survey, in council-manager cities over 50,000, 71% of the mayors are directly elected. That is a significant change from the 1981 survey that showed 59% of the mayors directly elected. See William DeSoto, Hassan Tajalli, and Cynthia Opheim, "Power,


22. Selden, Brewer and Brudney, 1999, 141.


26. For the 2001 change to the strong mayor system, see the City of Spokane official website, s.v. "city government," 2011, at www.spokanecity.org.


Ch. 4: Revenues and Taxes

1. A version of this chapter was previously published as Stephanie L. Witt, James B. Weatherby, and Lisa Wennstrom, “City Revenue Sources in Eight Western States” (Boise: Boise State University Public Policy Center, 2010).


5. Miscellaneous includes utilities, liquor stores and insurance trust funds.


10. Annual Public Policy Survey, Public Policy Center, Boise State University. The survey was not conducted in 2008 or 2009 due to budget shortfalls. The surveys can be accessed at http://sspa.boisestate.edu/publicpolicycenter/.


15. Oregon Fiscal Challenges (Salem: League of Oregon Cities, 2008), 20


22. Hoene and Pagano, 2009

**Ch. 5: Planning for Growth**


4. M. Glickfield and N. Levine, Regional Growth... Local Reaction: The Enactment and Effects of Local Growth Control and Management Measures in


10. 1000 Friends of Oregon is a Portland-based conservation group.


Ch. 6: Economic Development


7. See Beaumont and Hovey, 1985; see also, Bowman and Kearney, 1993.

Ch. 7: Case Studies

2. "Living the Vision: City of Reno’s 10 Year Report,” Community Relations Division, City of Reno, 22.


29. Fred Weisbrod, personal communication, June 1990.


32. City of Pueblo Ordinance No. 8043.


Ch. 8: Urban Challenges

1. Frug and Barron, 2009, xi.

