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Optimizing Digital Proficiency to Improve Perceived Self-Efficacy in Telehealth Nurses

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Optimizing Digital Proficiency to Improve Perceived Self-Efficacy in Telehealth Nurses

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By

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Executive Summary

The use of telehealth to provide care management services has increased as healthcare continues to evolve. Seven million Americans were predicted to use telehealth in 2020, which increased to over 35 million through the pandemic. These services have been shown to decrease healthcare disparities and promote positive health outcomes. Education and training for nurses providing telehealth services have not kept up with the increased demand. Nurses providing care management telehealth services in a large tertiary health system have low perceived self-efficacy for technology. Leaders in the organization believe this is causing a lack of digital proficiency in their workforce. This lack of proficiency leads to a gap in telehealth patient care services as nurses are unable to carry full telehealth caseloads. Educational interventions to enrich perceived self-efficacy and improve digital proficiency will be provided to close this care gap. Providing technology-based education to nurses delivering telehealth can increase their perceived self-efficacy, leading to improved digital proficiency. As digital proficiency increases, the care gap should close.

Nurse leaders have identified the significant gap in patient care as variations in telehealth caseloads contribute to poor patient health outcomes. Some patients cannot be enrolled in telehealth-based care management services as some nurses cannot maintain caseload benchmarks. This variation leads to the inability to enroll patients efficiently in care management services. Nursing leadership believes this caseload variation may be due to disparities in the digital proficiency of the care managers.

Evidence suggests that increasing perceived self-efficiency can promote increased workplace engagement and output. Recent literature suggests people who believe they can perform a skilled task and are provided with job-specific education have better job performance. Recent studies suggest that providing telehealth nurses with education and training specific to technology can increase perceived self-efficacy with technology. The specific aims of the project are to improve patient access to telehealth services by increasing the provider's ability to utilize telehealth effectively by improving perceived self-efficacy for working with technology.

Nurses in the telehealth care manager job code attended a 2-hour education session to provide technological strategies to promote efficiency. Participants were screened using the General Self-Efficacy Assessment tool prior to the education session and again after the education session. Scores showed that there was not an overall impact on general self-efficacy. The next step in data collection and assessment involved a Likert scale post-intervention to assess if the intervention was successful in increasing the ability to use computers to engage patients and increase technological skills. These scores showed that the educational interventions increased participants' ability to use technology and computers. Half of the participants felt the intervention was impactful enough to help them engage more patients.

70% of project outcome goals were met, demonstrating that education promoting digital proficiency shows a potential to improve participants' perception toward technology and implications for improving how they work. This indicates that ongoing support and engagement with telehealth nurses to provide relevant and timely education can enhance how they provide patient care. This support could also lead to better patient access to telehealth services that could translate into decreased healthcare disparities for telehealth patients.

Keywords: Digital proficiency, telehealth, self-efficacy

Results

Initial Intervention Steps

Initial intervention steps included establishing communication and engagement with the newest leader of the department, as the prior leader I had engaged with during the project's planning phase left the organization. This step was unanticipated and took some one-on-one time to create trust and project buy-in. The incoming leader ultimately supported the project and was willing to help recruit existing staff as project participants. The next step was to optimize meetings with potential participants to engage them to participate in the program. Department leadership encouraged meeting with the larger team, including operational directors and physician leaders, to help engage the entire department alongside the intended population. This approach allowed program participants to see executive leaders supporting the project, giving participants more reason to engage.

Another critical factor for the importance of engagement is that the target participant population shrunk from an anticipated twenty participants or greater to seven due to organizational changes and staffing challenges. Participant engagement and agreement were crucial based on the lower-than-expected number of potential participants. This impacted the project by having to create short answer questions to elicit more detailed responses about the impact. This level of detail can add richness to the project responses that would have been administratively burdensome in a larger population of participants. The effect of adding those questions included time and effort spent creating questions and updating the areas of the scholarly project document that correlated.

The next step was to review what educational interventions existed in the system to utilize for the intervention, as department workflow had changed since the origination of the

project. While speaking with the participant group, it was noted that tutorials for daily use programs, such as Teams and Excel, were preferred. The original intent was to use the organization's internal education method housed in the Healthstream system. None of the tutorials requested were available in Healthstream, so the determination was made to use an existing organizational education intervention specific to Teams and a basic Excel tutorial. With this change, an email was created with instructions and specific links for each training versus class assignment in Healthstream, leading to a less polished process for the overall study. However, the intervention, while less refined was more specific to the participant's workflows.

Project Outcome Results

This project was based on Bandura's model of self-efficacy (Lenz & Shortridge-Baggett, 2002), and the project interventions are correlated at multiple intersections (see Appendix A). The goal of the training modules was for participants to state increased self-efficacy for technology after the educational interventions (Gifford et al., 2012; Hah et al., 2019; Van Houwelingen et al., 2021).

Four of the seven potential participants completed the pre-intervention survey, educational interventions, and post-intervention survey data. Two participants were bachelor's prepared nurses, and two were master's prepared (Table 1). The majority (n = 3) of participants worked in the organization for 2-5 years, while the other participant indicated they have been with the organization 0-2 years.

Outcome one measured the identification of participants for training and if the training was deployed to them by the project start. This outcome was met at 100% as all six participants that consented had training developed and deployed to them by the project start date. Outcome two stated that 80% of Telehealth nurses received educational interventions within one month of

the project's start. This outcome was met;100% of participants received educational interventions within one month of the project's start date.

Outcome three measured participants' reported self-efficacy toward technology after project interventions. This was measured using the Likert-based General Self-Efficacy Scale (GSES). The project goal was that 50% reported improvement; results showed one participant stated a decrease by 11%. One participant stated improvement, and two scores remained the same. The outcome was not met overall, with only 25% of participants showing an improvement (Table 2). Outcomes four through seven were also measured using a Likert-based scale (Table 3). Outcome four showed that 50% of nurses reported an increase in their ability to expand their caseloads after project interventions, which meets the goal of 50%. Outcome five stated that 50% of Telehealth nurses reported an increase in their technological skills after the intervention. Results showed 100% reported an improvement exceeding that outcome goal. Outcome six results show that 100% of participants reported improved ability to use computer programs to their full functionality, indicating that the goal of 50% was exceeded. Outcome seven stated that 70% of Telehealth nurses reported an increased ability to engage patients in telehealth programs after program interventions. Results showed 50%, signifying that this outcome was not met. Short-answer responses indicated that participants found the training helpful overall as a basic overview and tool for training (Table 4). One person noted they found it useful for overall tasks, not increasing caseloads. One person noted there could be an improvement in the specificity of the intervention as it relates to healthcare, and one person added that they would like a specific intervention for email. (Table 4). Overall, in analyzing the responses, the interventions were helpful, and the most successful interventions were the ones most specific to the daily tasks of the participants.

Unanticipated Outcomes

There were a few unanticipated consequences from the foundational setup of the intervention. The educational interventions were set up to be self-paced because the staff works remotely, and it was anticipated that the intervention being accessible to remote work would engage more nurses in the process. After informed consent was obtained, the pre-intervention survey and video links were emailed to them. Unfortunately, the pre-intervention survey responses came in at a slower-than-anticipated pace, and coordinating the post-intervention survey responses took more time and effort than anticipated, as some participants spent weeks watching the videos. In retrospect, project expectations would have included two one-hour team meetings, and the team would have had time to complete educational interventions in that protected time. This would have allowed for a defined timeline for the pre-intervention survey and an allocated time from educational intervention to the post-intervention survey.

At the start of the project, the staffing of the telehealth care management unit was predicted to be in the mid-twenties. However, due to unforeseen staffing and healthcare challenges at the time of the intervention, the pool of potential participants was seven. The decreased number of participants did give the option to add open-ended questions, which were utilized in the implementation.

Missing Data

One participant did not complete a pre-intervention or post-intervention survey after consent. The participant did not respond to multiple follow-up outreach attempts. One participant broke her arm after completing the pre-intervention survey and required surgery, resulting in a

long absence after completing her survey. This participant eventually asked to be removed from the project as she would not return to work.

Expenses

Expenses were reported in the Budget Plan (Appendix G) and did deviate from the original because Healthstream was not utilized as originally intended. Cost savings of \$622.65 were recognized. The Expense Report (Appendix H) and Statement of Operations (Appendix I) also deviated from the original due to the change in Healthstream. Cost savings of \$340.00 were recognized on both.

Interpretation

Summarization of Key Findings

Education provided to telehealth nurses has demonstrated an increase in digital proficiency by raising self-efficacy and competency (Gifford et al., 2012; Van Houwelingen et al., 2021). Four of six total participants completed the project using the GSES, a Likert-based scale questionnaire, and open-ended survey questions. This project showed overall that educational interventions have the potential to increase digital proficiency. Educational interventions increased participants' ability to use technology and the full functionality of their computers, which suggests an increase in competency, across the board. Half of the participants believed that they could increase their caseloads and engagement of patients (Table 4). While this did not meet the outcome goal of 70%, it still demonstrated that educational interventions have the potential to increase telehealth nurse caseloads. open-ended responses showed that the educational interventions were helpful in raising competency by contributing to the participants' general technological knowledge (Table 3).

In reviewing the key findings on how digital proficiency impacts self-efficacy, Table 2 shows that there was no significant impact on overall general self-efficacy for most of the participants. Two participants reported the same score pre- and post-intervention, while one showed a slight increase. One participant decreased in score, indicating the education intervention may have triggered a feeling of setback or failure (Wilde & Hsu, 2019). However, overall, the results demonstrate that the intervention increased digital proficiency while not meaningfully impacting self-efficacy.

Comparison to Literature

Literature showed that feelings of competency in telehealth increased after undergoing targeted telehealth training (Gifford et al., 2012; Van Houwelingen et al., 2021). Training specific to the technology used in the workplace was deployed to this group, and the resulting data collected aligns with recent literature. The educational interventions increased digital proficiency in all participants, and half of the participants believed they could onboard more patients after receiving the training. In addition, evidence suggests that increased self-efficacy around technology leads to greater use of technology (Koivunen & Saranto, 2018; Öberg et al., 2018).

Impact on People and Systems

Increased digital proficiency has a significant positive effect on the use of telehealth technologies (Hah et al., 2019). Maximizing opportunities to increase digital proficiency can improve patient care opportunities in the health system, and access to telehealth services has the potential to close gaps in healthcare disparities by providing accessible care (Health Resources and Services Administration, 2022). Utilizing job-specific educational training for telehealth

nurses in a large tertiary health system increased their digital proficiency. This increase potentially allows the organization to support more patients in telehealth.

The education used in the intervention is free and widely available to all staff, yet most staff do not engage with the education material without specific instruction. The educational materials could be presented to all employees in the telehealth job code. This practice is consistent with current literature showing that presenting this material to employees who engage in telehealth tends to improve their digital proficiency (Gifford et al., 2012; Van Houwelingen et al., 2021). The open-ended survey results in Table 4 showed that participants thought that the educational interventions would be especially helpful during new hire training. A systemwide orientation already exists, and these trainings could be easily incorporated.

Observed Differences in Outcomes

Two outcomes did not meet the set goals. Outcome three was that there would be an increase in general self-efficacy after the intervention. This outcome was unmet, as only 25% of participants reported increased general self-efficacy. There are many factors that could influence these results, which include existing low self-efficacy overall (Wilde & Hsu, 2019), lack of experience in mastery of a subject (Bandura, 1977), and beliefs of participants during the intervention (Neupert et al., 2009). These factors could not be explored fully with the project's time constraints and content specificity but could offer an opportunity for self-reflection for the participants. Future projects could include an exploration of these topics as they relate to institutional support and participant engagement.

Outcome seven was that 70% of participants would agree they could increase their caseloads. Results showed that 50% reported they could. The small sample size and inability to guarantee complete anonymity can also be impactful. This outcome was a challenge to navigate

as it is tied to performance, which can be a sensitive question to some participants, although the data is de-identified, and the informed consent specifically states that results will not impact employment. Perception of a sensitive question can result in misreporting, misreading, or misunderstanding the question in its entirety (Yan, 2021).

Limitation Mitigation Efforts

The project had two main limitations: the low number of participants and the sensitivity around the interventions and outcomes being directly related to performance. The first limitation was recognized about midway into the project lifecycle, and work was completed to add data enrichment with open-ended questions in the post-survey. A larger population would have yielded a more robust data collection. However, the open-ended questions that resulted in information would not have been possible through a survey.

Workplace productivity metrics were heightened by the COVID-19 pandemic, particularly as nonpatient-facing staff were furloughed (U.S. Department of Health and Human Services, 2022). This impacted the organization's staff as some were furloughed, and positions were eliminated. There was widespread concern about the telehealth nurse care manager role as the reduced staffing number was a significant point of concern. To mitigate any limitations, attention was paid to structuring the survey responses, writing, and presenting the informed consent to the participants with this in mind. The participants were solely identified by a number that was blinded to the SP project manager, and all participants' results were kept confidential. The informed consent process leaned heavily on relaying the efforts taken to maximize the confidentiality of the participants.

Policy Implications

Policy implications for improving digital proficiency for telehealth nurses tie into multiple areas. The main area is focused on increasing services to people with healthcare disparities, (especially rural and frontier populations. Telehealth tends to improve care for patients with disparities (Health Resources and Services Administration, 2022). As the flexibilities with telehealth that were created with COVID-19 are potentially permanently expanded, the need for nurses trained in telehealth services could increase dramatically. There is tremendous potential for nurses to have a proven pathway to digital proficiency.

Currently, there are implications for the increased use of telehealth in multiple areas of healthcare. These include billable chronic care management visits, the promotion of asynchronous telehealth, and remote patient monitoring. Bill H.R. 3440, promoting the permanent expansion of telehealth, was recently introduced in the 118th Congress (Congress.gov, 2023). The passing of this bill could cement the need for telehealth services across service lines.

Conclusions

Five of the seven project outcome goals were met, demonstrating that education promoting digital proficiency has the potential to improve participants' perception toward technology and implications for improving how they work. This indicates that ongoing support and engagement with telehealth nurses to provide relevant and timely education can enhance how they provide patient care. This support could also lead to better patient access to telehealth services, as 50% of participants felt they could onboard more patients after the educational intervention. This scholarly project was tailored specifically for the organization's telehealth workflows, but the intervention could be easily adapted for other employees using technology.

Sustainability was a key factor during the creation of the project. The project manager ensured fiscal sustainability by using free, widely available resources to create the project

workflow. The project setup followed a familiar survey, intervention, and post-survey flow that the participants found familiar. This helped to ensure that they could engage during project implementation despite a heavy workload. Key feedback from participants included that they found the education meaningful and helpful. Promoting this feedback could help gain buy-in from other groups interested in piloting the project.

This project is easily adaptable to any participant group that uses technology in their work. This project could be assigned to certain job codes e.g., during orientation, promoting digital proficiency early and often across the organization. The education content would need to be tailored to the systems used by the participants but otherwise ready for deployment.

Targeted education to improve digital proficiency has many implications for healthcare, as organizations use many different types of technology and do not always have digitally proficient staff. An impactful step for further study would be trending participants' onboarding and patient engagement rates to see if they reach the project's long-term objective of increasing caseloads. Reaching this objective could translate into a key metric to promote the project to leaders.

Project implementation showed this to be an economical and impactful intervention to increase digital proficiency in telehealth nurses. The next steps for the project include disseminating the results to organizational leadership. Further efforts will be taken to work with leadership to evaluate the potential for this type of education to be piloted to new hires outside of telehealth that work with multiple technological platforms, as the project was developed to be adaptable. Telehealth services are here to stay, and the establishment of sustainable workflows to reach more patients needing telehealth services is key to unlocking the potential of this care modality.

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Table 1Demographics of Participants at Baseline

Baseline Characteristics	All Partic	cipants	
	n = 4	%	
Highest Degree			_
Associates			
Bachelor's	2	50	
Master's	2	50	
Doctorate			
Length of Employment			
0-2 years	1	25	
2-5 years	3	75	
5-10 years			
Greater than 10 years			
Age			
18-24			
25-35	1	25	
36-45	1	25	
46-55	2	50	
56-65			
65-older			

Table 2 *General Self-Efficacy Scores*

Participant	Pre-Education Score	Post-Education Score	Score Change %
1	36	32	-11.1
2	39	40	2.5
3	38	38	0
4	33	33	0

Note. Score range in points value from 10 and 40 based on response. Higher scores indicate more self-efficacy.

Table 3 *Likert Based Post Survey Results*

Statements	Not true at all	Hardly True	Moderately True	Exactly True
My ability to use technology has improved due to the education I was given for this project			1	3
I can use the full functionality of my computer after the project.			4	
I can engage more patients in services after the project	1	1	2	
I am able to expand my caseloads after the project	1	1	2	
I am able to engage more patients in care management services after the intervention.	1	1	2	

Note. Scores of Moderately True and Exactly True are considered positive scores. Scores of Not True at All and Hardly True are considered negative scores.

Table 4Reaction Survey Analysis Additional Feedback

Questions	Participant Responses
Did you find the educational videos helpful?	Definitely, but they are more useful for other daily tasks and not increasing pt caseload. Yes, it was a great basic overview. Yes. I wish I would have had this training when I was a lead. I was forever having to ask questions about Excel and TEAMs. Once becoming a care manager I've had much more opportunity to use TEAMS and feel comfortable with it. This would be great for new members to the health system. Would save time! Yes the Excel video in particular.
Is there any educational content you like to see added?	It would be great to see an excel workbook tutorial based on healthcare data versus financial data. I think for new staff, better education on Outlook would have been great.

Note. Open-answer survey responses.

Appendix ALiterature Review Summary

Search Statement: The PICO format (P= chronic care case managers providing telehealth services; I: given consistent training to increase digital proficiency; C: given no training; O: increased digital proficiency with training will increase capacity to provide services leading to greater access to care) was used to develop the question, "Will a digitally focused curriculum support nurses to increase their technological skillset for professional advancement leading to increased self-efficacy and digital proficiency?" The databases CINAHL, Medline, PsycInfo, Psychology, Behavioral Sciences Collection, and Cochrane Central Register of Controlled Trials were searched from 2012 to present using the following keywords: *telehealth nurse communication, telehealth nurses, education, patient outcomes.* The titles of 101 articles were reviewed, 8 articles were read in their entirety, and 7 articles were identified as being relevant. This led to one article with level five and six articles with level three level of evidence.

PROBLEM IDENTIFICATION

TITLE OF ARTICLE

Issues affecting	AUTHORS	RESEARCH	TYPE OF	LEVEL OF	DESCRIPTION	OUTCOME	RESULTS/KEY
nurses' capability		QUESTION	STUDY	EVIDENCE	OF SAMPLE	MEASURES	FINDINGS
to use digital							
technology at							
work: An							
integrative							
review.							
Implementation	Brown, J.,	Evaluate and	Systemati	IIIA	17 total articles	User	Older, more
of an Electronic	Mphil, N.,	organize	c Review		reviewed: 7	proficiency	experienced nurses
Health Records	Bosco,	evidence in the			quantitative, 8	and	may be less digitally
System in a	A.M.,	development			qualitative, and 2	competence,	capable, poor end user
Small Clinic:	Mason, J.,	of digitally			mixed methods	point of care	usability contributes to

The Viewpoint	and	capable nurses				access to data,	poor digital
of Clinic Staff.	Morgan, A.	and how digital				nurse	integration.
	(2020)	skills are being				concerns, and	
		integrated into				investment for	
		nursing				implementatio	
		practice.				n	
National Nursing	Carayon, P.,	Evaluation of	Nonexperi	IIIA	21 out of 25	Perceived	The introduction of a
and Midwifery	Smith, P.,	how	mental		clinic employees	quantitative	new technology is
Digital Health	Hundt, A.	employees in	Study		completed the	workload	likely to change jobs
Capability	S.,	the clinic			pre-	increased	and work processes. It
Framework	Kuruchittha	perceived their			implementation	slightly after	can create both
	m, M., and	work as it			survey, while 20	EHR	positive and negative
	Li, Q.	related to the			out of 25	implementatio	impacts on job
	(2009)	EHR			employees	n, compared	characteristics
		technology and			completed the	to before EHR	therefore, it is
		the changes in			post-	implementatio	important to
		work patterns			implementation	n	understand the impact
		due to the EHR			survey.		of the technology on
		implementatio			Response rates		multiple dimensions of
		n			were 84% and		the jobs and work
					80%,		processes
					respectively.		
Integration of	Australian	Define the	Framewor	IVA	Not applicable	The	It is essential that
Computer and	Digital	digital health	k for			Australian	every nurse and
Internet-based	Health	knowledge,	practice			Commission	midwife has the skills
Programmes into	Agency	skills and	guidance			on Safety and	to use data,
Psychiatric Out-	(2020)	attitudes				Quality in	information,
patient Care of		required for				Health Care	knowledge and
		professional				(ACSQHC)	technology to

Adolescents with		practice.				endorses the	maximize health and
depression.		Complement				safe and	societal outcomes,
		existing				effective	improve services, and
		individual				implementatio	extend their evidence-
		knowledge,				n of digital	based practice
		skill, and				health in	
		attitudinal				Australia.	
		frameworks.				Digital health	
		Provide a solid				when	
		basis for				implemented	
		tailored				appropriately	
		learning				can improve	
						the quality,	
						safety and	
						efficiency of	
						healthcare.	
A Field	Kurki, M.,	The aim of this	Mixed	IIIA	12 Finnish	The analysis	Web-based
Experiment:	Hätönen,	explorative	methods		registered nurses	showed	communication may
Instructor-based	Н.,	study was to			working at the	nurses used	enhance access and
Training vs	Koivunen,	describe			outpatient clinics	the computer	efficiency, but it has
Computer-based	M., Anttila,	nurses'			of two university	and Internet in	been slow to be
Training	M., and	opportunities			central hospitals.	their daily	integrated into clinical
	Välimäki,	to integrate				work for data	practice. Barriers
	M.	computer and				transmission	including nurses' poor
	(2013)	Internet-based				and informal	computer skills,
		programs in				interaction	negative attitudes to
		psychiatric				with	technology and low
		outpatient care				adolescents.	organizational support
		among				Findings	have been identified.

		adolescents				revealed that	Nurses may also fail to
		with				nurses who	see the advantages of
		depression.				have good	information and
		Therefore,				computer	communication
		nurses' daily				skills, a	technology (ICT) use
		computer use				positive	in nursing practice and
		and possible				attitude	they may ignore the
		problems				towards using	applicability of ICT in
		related to it				the computer	face-to-face care
		were				and Internet	Quantitative: Baseline
		investigated.				and were	skill with 3 measures
						motivated to	Qualitative: measure
						make use of	of experience
						both on a	
						daily basis.	
POTENTIAL	Desai, M.	Researchers	Mixed	IIIA	111 end users	The CBT	Computer based
SOLUTIONS	S.,	have studied	methods			subjects'	training had overall
	Richards,	key variables				overall end-	better learning
	T., and	such as				of-training	outcomes compared to
	Eddy, J. P.	training				and one-	Instructor based
	(2000)	support and				month-after-	learning.
		delivery,				training	Supports a computer-
		techniques, and				performance	based learning
		individual				was	program.
		differences that				significantly	Quantitative: Baseline
		can be				better than	skill
		manipulated to				IBT subjects'	Qualitative: measure
		enhance				performance	of end user
		training					satisfaction

TITLE OF ART Digital Transformation in Community	ICLE AUTHORS	program design RESEARCH QUESTION	TYPE OF STUDY	LEVEL OF EVIDENCE	DESCRIPTION OF SAMPLE	OUTCOME MEASURES	RESULTS/KEY FINDINGS
Perceived Telehealth Behaviors by a Nurse Practitioner.	Brown, A., & Hartley, K. (2021)	How digital transformation was used in Sussex Community Foundation Trust to benefit community nurses and increase efficiency in practice.	Expert Opinion	VB	NA	Improving in digital platform use by nurse users led to: • Allocating was reduced by 38% • Mileage reduction of 47%, • 14% more visits per day	 Community nursing can benefit from digital transformation by using digital tools to create time efficiencies. Nurse engagement is key success of digital projects
The Association Between Willingness of Frontline Care Providers' to Adaptively Use	Austin, M. (2021)	An evaluation of nurse practitioners' perception of telehealth and telehealth	Qualitativ e study	IIIB	9 nurse practitioners were interviewed	No formal tools/scales utilized Development of 4 themes in	 Free-flowing dialog interview process. Provider ability is a key component

Telehealth		etiquette				the	interview		to success in
Technology and		professional				pro	ocess		telehealth.
Virtual Service		behaviors.				1.	Provider	•	Combining the
Performance in							behavior		expertise of NPs
Provider-to-							during		with the use of
Provider							telehealth		telehealth can
Communication:							is key to		contribute to the
Quantitative							developin		eradication of
Study.							g etiquette		health care
						2.	Telehealth		inaccessibility by
							etiquette		increasing access.
							is key to		
							engageme		
							nt		
						3.	Telehealth		
							etiquette		
							is a		
							learned		
							skill		
						4.	Perception		
							s about		
							etiquette		
							will show		
							the need		
							for		
					1		training		
Swedish Primary	Hah, H.,	A study to	Nonexperi	IIIA	147 responses	•	Utilized	•	Web-based survey
Healthcare	Goldin, D.,	examine	mental		from graduate		Goodhue's		reports.
Nurses'		frontline care	Study		nursing students		five item		

Perceptions of	and Ha, S	providers'		who were	scale of	•	Technology was
Using Digital	(2019)	technology		training to be	task		positively
Ehealth Services		adaptation		nurse	performan		associated with
in Support of		behaviors in		practitioners in	ce.		virtual service
Patient Self-		the electronic		their master's	(Goodhue		performance: (b=
Management.		consultation		program	&		0.762 P=.001)
Management.		context.		program	Thompson , 1995) to explain IT postadopti on performan ce. (DV) Computer self- efficacy was measured by the Computer Self- Efficacy score (Compeau &Higgins, 1995) Research variables	•	Computer self-efficacy has a positive effect on the exploitative use of telehealth services (b=0.311 P=0.47)
					Self- Efficacy score (Compeau &Higgins, 1995) • Research		

Experiences of frontline health	Öberg, U., Orre, C. J.,	A study to describe	Qualitativ e study	IIIA	20 primary health nurses	measured on a seven- point Likert scale No formal tools/scale	If nurses are to adapt to all the new policies
professionals in the delivery of telehealth: a qualitative study.	Isaksson, U., Schimmer, R., Larsson, H., and Hörnsten, Å. (2018)	Swedish primary healthcare nurses' perceptions of using digital eHealth systems and services to support patient self-management.			were interviewed	s utilized Devel opment of 3 themes in the interview process 1. Caregivin g in the midst of digital chaos 2. Lacking overview and control in one's daily work 3. Mixed feelings towards	and practices associated with the current digitalized development in primary health care, the concept of their work role must be expanded in terms of the scope of their tasks and must go beyond established views on traditional nursing.

					digitalizati on	
Nursing Professionals' Experiences of the Facilitators and Barriers to the use of Telehealth Applications: A Systematic Review of Qualitative Studies.	MacNeill, V., Sanders C., Fitzpatrick R., Hendy J., Barlow J., Knapp M., Rogers A., Bardsley M., and Newman S. P. (2014)	Qualitativ e study	IIIA	32 frontline health professionals were interviewed	Modified Grounded Theory approach with semi- structured interviews . Results were entered into NVio9 and then subjected to an open coding process. Two themes were developed: 1. Telehealth as empoweri ng or burdenso	There has been strife with managing professional boundaries and identities brought about by the introduction of telehealth. Work is required to develop a shared understanding and to re-negotiate and delineate roles and responsibilities in telehealth

						me on patients 2. Telehealth as enabling or constraining on profession al development and expertise.		
Educational Intervention to Increase Nurses' Knowledge, Self-Efficacy and Usage of Telehealth: A Multi-Setting Pretest-Posttest Study.	Koivunen, M., & Saranto, K. (2018)	The aim of the study was to synthesize the best available research evidence on nursing professionals' experiences of the facilitators and barriers to the use of online telehealth services in	Systemati c Review	IIIA	NA	25 articles were included in the review. Data abstraction and synthesis were conducted using a thematic qualitative framework.	•	Some nurses lacked basic keyboard skills Negative attitudes were a barrier to telehealth Inadequate support, insufficient training, and insufficient experience are all barriers to telehealth

	nursing			More effective
	practice			support and
				training are needed

Appendix B

Theoretical Framework

One theoretical framework that may be useful in guiding my project development is the Work Engagement theory of Kahn.

The basic assumptions and key concepts of this theory are that people who are positively engaged (in the physical, cognitive, and emotional spaces) in their work are likely to produce more are they have a sense of ownership in their job (Huang et al. 2022) I feel this may be a good fit for my project as it is based on building clinical telehealth skills to empower nurses to increase telehealth services (increase productivity) by increasing efficiency and self-efficacy. Bandura's Theory of self-efficacy could also be utilized to guide this project. The basic assumptions and key concepts are that people's exceptions of personal performance and perceptions of success will determine if individuals engage in a behavior. The proposed project is based on building telehealth skills to empower nurses to increase productivity within telehealth services. The basic premise is that increasing self-efficacy and digital proficiency will drive productivity and engagement, eventually leading to increased access to patient care.

Huang S.B., Huang C., Chang T. (2022). A new concept of work engagement theory in cognitive engagement, emotional engagement, and physical engagement. *Frontiers in Psychology*, 12. 10.3389/fpsyg.2021.663440

Lenz, E.R, & Shortridge-Baggett, L.M. (2002). *Self-efficacy in nursing: Research and measurement perspectives*. Springer Publishing Company. https://books.google.com/books?hl=en&lr=&id=6bKAQG-

 $\underline{KXuMC\&oi=fnd\&pg=PA9\&dq=educational+theory+perceived+self+efficacy\&ots=_c98A2WIWZ\&sig=AZqffE3ti4W5-208hJcMst1icG0\#v=onepage\&q=educational\%20theory\%20perceived\%20self\%20efficacy\&f=false}$

Bandura's Model of Self-Efficacy



Engagment in Behavior

Appendix C

Memorandum of Understanding from Organization

Memorandum of Understanding

Memorandum of Understanding

Between

Serena Young, Doctor of Nursing Practice (DNP) student

Boise State University

and

This Memorandum of Understanding (MOU) outlines the terms and understanding between Serena Young, a DNP student at Boise State University, and to Provide an education intervention to care manager nurses providing telehealth to increase feelings of self-efficacy in an effort to increase services.

Background

The use of telehealth by healthcare organizations has increased exponentially over the last decade, however, support and training for nurses providing telehealth has remained stagnant (Austin 2021). There is an increased need for nurses who can provide efficient telehealth services as it has demonstrated the potential to close gaps in healthcare disparities by providing accessible care to patients constrained by time, finances, distance, or disability (Health Resources and Services Administration [HRSA], 2022). Digitally proficient nurses with high perceived self-efficacy with technology were shown to have higher telehealth caseloads and increased ability to provide patient services (Van Houwelingen et al., 2020; Koivunen & Saranto, 2017).

Purpose

Nurse care managers that provide telehealth interventions in a tertiary healthcare system in the Pacific Northwest have variations in telehealth caseloads. Variations in caseloads lead to some telehealth nurses having lesser patient loads. This variation leads to the inability to enroll patients in care management services to the most efficient degree. Nursing leadership believes this caseload variation may be due to disparities in the digital proficiency of the care managers. Evidence suggests that increasing perceived self-efficiency can promote increased workplace engagement and output. Evidence also suggests that providing telehealth nurses with education and training specific to technology can increase perceived self-efficacy with technology. The project aims to improve patient access to telehealth services by increasing the provider's ability to utilize telehealth effectively by improving perceived self-efficacy for working with technology.

Intended Project Outcomes

· Improved nurses' self-efficacy related to technology

- Improved perceived ability to expand caseloads
- · Improved perceived ability to communicate with patients
- · Improved perceived ability to troubleshoot technological issues
- Improved perceived ability to engage patients in telehealth programs

Duration

The project will begin on May 8, 2023, and end on May 4, 2024.

Reporting

The DNP Scholarly Project will include a final report, an abstract, an oral presentation of the report, and potential publication. The DNP student will submit a Final Project Report for publication in ScholarWorks. ScholarWorks is a collection of services designed to capture and showcase all scholarly output by the Boise State University community, including doctoral dissertations and doctoral project reports.

No personal identifiers will be included and all data will be reported in aggregate form. The author welcomes any comments or suggestions from Saint Alphonsus but reserves the right to publish findings and analysis according to professional standards and principles of academic freedom. For any work of a scholarly nature, the author agrees to follow the organization(s) preferences in how it is to be named (or not) in the work.

Agency preferences for how they are named/referred to within the student's work: by organizational name or solely by general type of agency within a region?

Date: 2 18/123

A tertiary healthcare system in the Pacific Northwest.

Student Contact Information

DNP Student signature

Serena Young, Boise State University DNP student

Organizational Contact signature

Appendix D Logic Model

Local Problem	Step 2a	Step 1
Problem/Situation	Outcomes: Short-term	Outcomes: Long-term
Telehealth Services continue to expand and are needed to provide the greatest potential for access to care. Not all nurses providing daily telehealth services as their main responsibility have high levels of digital proficiency as noted by variations in caseloads in a large healthcare system. Telehealth nurses need high digital proficiency to increase capacity to provide telehealth services or a gap in patient access to care will persist.	80% of Telehealth nurses reported an increase in comfort with technology after project interventions.	Readmission rates (tied to reimbursement) decreased for the health system leading to favorable financial outcomes.
Telehealth Services continue to expand and are needed to provide the greatest potential for access to care. Not all nurses providing daily telehealth services as their main responsibility have high levels of digital proficiency as noted by variations in caseloads in a large healthcare system.	70% of Telehealth nurses reported an increase in the ability to expand their caseloads after project interventions.	Community health was improved by an increase in access to telehealth services with early interventions, leading to decreased number of preventative chronic disease complications.
	70% of Telehealth nurses stated a decrease in negativity towards technology after project interventions.	Non-Urgent Emergency Department visits decreased leading to a reduction of bad debt write off for the health system and a reduction of the utilization of county charity care funds.
Telehealth nurses need high digital proficiency to increase capacity to provide telehealth services or a gap in patient	70% of Telehealth nurses reported they had improved communication with patients after project interventions.	
access to care will persist.	70% of Telehealth nurses reported improvement in trouble shooting technological issues after project interventions.	
	70% of Telehealth nurses reported an increased ability to engage patients in telehealth programs after program interventions.	

Appendix E Timeline

							Mont	h/Ye	ar													
Draft 1	FFall 22021	SSpring 22021	Summer 2022			Fall 022				Spring 2022			SSumme r 2023			Call D23				Spring 2023		
Activity	FFall 22021	SSpring 22021	66-7/22	99/	110/22	111/22	112/22	11/2	22/2	33/2	44/2	55/2 3	66-8/23	99/2	110/23	111/23	112/23	11/2	22/2	33/2	44/2	55/2
PLANNING:																						
Literature Review																						
Synthesis of the Evidence																						
Problem Statement																						
Organizational Assessment																						
SWOT Assessment																						
Logic Model																						
Initial Written Proposal Draft																						
Timeline																						
Develop Course																						
Develop Survey																						
Develop Budget																						
MOU																						
IRB work																						
Pitch to Stakeholders																						
IMPLEMENTATION:																						

Initial Survey											
Implement the Course											
Completion Survey											
DATA COLLECTION:											
Survey results collected											
Training compliance collected											
DATA ANALYSIS:											
Analyze initial survey results											
Analyze completion survey results											
Analyze training compliance results											
DISSEMINATION:											
Prepare reporting											
Assimilate data into my project											
Executive Report:											
Prepare			·								
Report Out											

Appendix FOutcomes Evaluation Table

Outcome	Data Collection Instrument / Data	Analysis Goal	Analytic Technique
1. Telehealth training for to project will be identified an ready to distribute to 100% of the participants April 30, 202 (PO)	e l Dy	Ensure all participants and classes have been identified to allow for a smooth project distribution process.	Nominal data
2. 80% of Telehealth nurses receiv educational interventions within 1 mor of project sta	th	Ensure all participants received the intervention	Nominal data
3. 50% of Telehealth nurses repor increased sel efficacy after project interventions July 31, 2023 (CO)	the general adult population, including adolescents twelve and older. It was developed in 1995 to assess optimist self-belief and how those beliefs relate to an individual's coping ability). For each item, the	 To measure selfefficacy after the intervention. To compare the measures. Determine if the intervention was effective. 	Descriptive statistics: N, and percentage distribution will describe the data. A 4-point Likert scale format will be used. The data will be collected and

		true, and 4: exactly true. Score range from 10-40, with higher scores indicating higher degrees of self-efficacy. Cronbach's alpha ranges from .7690, with a majority rating of .80		processed using Qualtrics pre and post- intervention.
4.	50 % of Telehealth nurses reported an increase in the ability to expand their caseloads after project interventions by July 31, 2023 (CO)	Quantitative Data Collection Instrument: Likert Scale. For each item, the respondent will rate the response on a 4-point Likert scale: 1: not true at all, 2: hardly true, 3: moderately true, and 4: exactly true.	Determine if the intervention was effective	Descriptive statistics: N and percentage distribution comparing pre and post-intervention. The data will be collected and processed using Qualtrics post-intervention.
5.	50% of Telehealth nurses reported an increase in their technological skills after the intervention by July 31, 2023. (CO)	Quantitative Data Collection Instrument: Likert Scale. For each item, the respondent will rate the response on a 4-point Likert scale: 1: not true at all, 2: hardly true, 3: moderately true, and 4: exactly true.	Determine if the intervention was effective	Descriptive statistics: N and percentage distribution comparing pre and post-intervention. The data will be collected and processed using Qualtrics post-intervention.
6.	50% of Telehealth nurses reported improved ability to use computer programs to	Quantitative Data Collection Instrument: Likert Scale. For each item, the respondent will rate the response on a 4-point Likert scale: 1: not true at all, 2: hardly true, 3: moderately true, and 4: exactly true.	Determine if the intervention was effective.	Descriptive statistics: N and percentage distribution comparing pre and post-intervention. The data will be

their full functionality after the intervention by July 31, 2023.(CO)			collected and processed using Qualtrics post- intervention
7. 70% of Telehealth nurses reported an increased ability to engage patients in telehealth programs after program interventions July 31, 2023. (CO)	Quantitative Data Collection Instrument: Likert Scale. For each item, the respondent will rate the response on a 4-point Likert scale: 1: not true at all, 2: hardly true, 3: moderately true, and 4: exactly true.	Determine if the intervention was effective.	Descriptive statistics: N and percentage distrbution comparing pre and post-intervention. The data will be collected and processed using Qualtrics post- intervention

Appendix G3-year Budget Plan

	\$	\$	\$	
Yearly Totals:				
Expense Category	Year 1	Year 2	Year 3	Rationale
Personnel	\$ 82,635.00	\$ 6,607.10	Ф	Pilot yr 1 with 17 RNs, expanded unit wide to include 25 RNs as hire ratios increased. yr 2, hospital-wide yr 3=30 RNs. 1 Manager as superuser and supervisor in years 1-3. Nurse educator as SME year 1-3. Assumes DNP hours are only required for marketing/advertising in years 2-3, and average annual merit of 3 percent, plus cost of living increase based on consumer price index (CPI) of 8.3 percent per HR organizational data (Organization for Economic Co-operation and Development, 2022). Year 2: 25 RNs x 3 hours x \$50.85/hour = \$3,813.75; 1 nurse manager x 24 hours x \$66.78/hour= \$1602.72; 1 nurse educator x 20 hours x 50.85= \$1017.00; DNP 2 hours x \$86.81= 173.62 Total: 6,607.10. Year 3: 30 RNs x 3 hours x 56.60/hour= \$5,094.00; 1 nurse manager x 24 hours x \$74.33/hour = \$1783.92; 1 nurse educator x 20 hours x 56.60/hour= \$1132.00 Total: \$8009.92. DNP student x 2 hours x 96.62/hr= 193.24. Total: \$8203.16
Marketing/Advertising				Poster presentation will be manufactured once. Assume ongoing marketing needs for program support utilizing webspace, email layouts and copy development will reduce by two-thirds in years 2 and 3
Materials & Supplies	\$ 95.00	\$ 102.89	\$ 111.43	Assumes ongoing costs in years 2-3 and an 8.3% increase for inflation
IT	\$ 943.00	\$ 769.53	\$ 965.28	Includes data informatics time, Visme licensing fee for tips and tricks design packets, per-seat charges for Healthstream, Shared Teams and assumes 8.3% inflation: yr 2, Healthstream: 25 x 10.83= 270.75; Shared Teams: 25x13.54; Visme \$160.28 = 338.50 Total: \$769.53; yr 3: Healthstream 30x 11.73= 351.90; Shared: Teams: 30x 14.66= 439.80 Visme \$173.58 Total: Assume cost to upgrade software package with 8.3 % inflation

Equipment	\$		Computer is a one-time expense and assumes cost to upgrade software
Equipment	1,029.00	\$ 162.45	\$ 175.94 package with 8.3 % inflation. Printer is a one-time expense.

Appendix HExpense Report

						Grand Total	\$85,302.00
Expense Category	Expense Description	Explanation of Expense	Type of Cost (variable/fixed)	Volume Description	Volume (Total Units)	Cost per Unit	Total
Personnel	Telehealth nurse wages	Telehealth nurses participating in education program. Hourly rate is an average based on organizational HR data. Time for pre and post intervention surveys	Variable	3 hrs X 17 RNs=51hrs	51	\$45.00	\$2,295.00
Personnel	Telehealth nurse manager wages	Interdepartmental superuser/Supervisor participating in direct supervision and real time support	Variable	24 hrs x 1 nurse manager	24	\$60.00	\$1,440.00
Personnel	Educator wages	1 educator that will be providing oversight to project as SME for pre/post surveys	Variable	20 hrs X 1 educator	20	\$45.00	\$900.00
Personnel	DNP student wages	DNP student developing project: stakeholder engagement, creation of onboarding template, creation of Tips and Tricks sheet, Kudos management, teams site management data distribution, caseload tracking (loop into current process), Poster creation and presentation, survey creation, survey distribution and survey management, assisting marketing with copy development, email layout and web design.	Variable	1,000 hours x 1 DNP	1000	\$78.00	\$78,000.00

Marketing/Advertising	Marketing for a poster presentation and web page development	Poster exhibit for project publication, email layouts, copy development, and web page design	Variable	1 Exhibit with web page design	1	\$600.00	\$600.00
Materials & Supplies	Paper	17 tips and tricks packets	Fixed	1 Ream of paper	1	\$15.00	\$15.00
Materials & Supplies	Printer Supplies	Toner	Variable	1 package of toner	1	\$80.00	\$80.00
IT	Data Informatics wages	Design weekly automated Healthstream reporting	Variable	2 hrs x 1 DI	2	\$40.00	\$80.00
IT	Vimse	Web design product: tips and tricks informatics packets	Fixed	Yearly subscription	1	\$148.00	\$148.00
IT	Healthstream	Per seat usage for Healthstream classes based on IT based organizational data	Variable	17 students x 2 classes	34	\$10.00	\$340.00
IT	Shared Teams	Shared teams site: stakeholders and participants cost per seat based on IT average	Variable	30 members	30	\$12.50	\$375.00
Equipment	Computer	Laptop for project management	Fixed	1 laptop	1	\$699.00	\$699.00
Equipment	Software bundle	Office 365 package	Fixed	1 package	1	\$150.00	\$150.00
Equipment	Printer	Desktop Printer	Fixed	1 printer	1	\$180.00	\$180.00

Appendix IStatement of Operations

Operating Income (All in Kind)		\$ -
	Revenue Total	\$ 85,302.00
Source	Description	Amount
This is a subsidized project with no associated revenue. In-kind contributions by the sponsoring organization and DNP student.	In-kind wages for all personnel, including the DNP student	\$ 82,635.00 \$ 95.00 \$ 1,029.00 \$ 943.00 \$ 600.00
	Expenses Total	\$ 85,302.00
Expenses	Description	Amount
Personnel	Project labor for project development and supervision	\$ 82,635.00
Marketing/Advertising	Project labor for project development and supervision	\$ 600.00
Materials & Supplies	Paper and toner	\$ 95.00
ІТ	Project development, seat fees, and licensure	\$ 943.00

Appendix J IRB Letter of Determination



March 16, 2023

Serena Young Saint Alphonsus Health System Employee Health Services 1055 N. Curtis Road Boise, ID 83706

Re: Optimizing Digital Proficiency to Improve Perceived Self-Efficacy in Telehealth Nurses

Dear Serena,

This letter is to acknowledge that the Institutional Review Board (IRB) at Saint Alphonsus Regional Medical Center has reviewed the minimal risk protocol noted above and has determined that it meets the criteria for exemption as outlined in 45 CFR 46.104 (d)(2). No further oversight by the IRB is necessary.

When the study is complete, a permanent closure form should be submitted. This form is available at http://www.saintalphonsus.org/forms-and-resources

As a reminder, no changes may be made to the above protocol or consent without first submitting the changes to the IRB for approval, and any internal adverse events or unanticipated problems must also be promptly reported.

Should you have any questions, please feel free to contact SARMC Research Integrity at $(208)\ 367-8897$.

Respectfully,

Paige Nesbitt

Research Administrator

Saint Alphonsus Health System

Appendix KPre-Survey Questionnaire

Pretest: Optimizing Digital Proficiency to Improve Perceived Self-Efficacy in Telehealth Nurses

Start of Block: Default Question Block	
Q1 What are the last 4 digits of your cell phone number? This will be your identifier for the project.	
O Click to write Choice 1 (1)	
Q2 What is the highest degree or level of school you have completed?	
O Associates Degree (1)	
O Bachelor's Degree (2)	
O Master's Degree (3)	
O Doctorate Degree (4)	

Q3 How long have you been employed in your current role?	
O-2 years (1)	
O 2-5 years (2)	
O 5-10 years (3)	
O Greater than 10 years (4)	
Q4 What is your age?	
O 18- 24 (1)	
O 25-35 (2)	
O 36-45 (3)	
O 46-55 (4)	
O 56-65 (5)	
O 65-older (6)	

\sim \sim	\sim		
()	()	uestion	-

	Not at all true (1)	Hardly true (2)	Moderately true (3)	Exactly true (4)
I can always manage to solve difficult problems if I try hard enough. (1)	0	0	0	0

Q6 Question 6

	Not at all true (1)	Hardly true (2)	Moderately true (3)	Exactly true (4)
If someone opposes me, I can find the means and ways to get what I want. (1)	0	0	0	0

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Q,	w	uestion	,

	Not at all true (1)	Hardly true (2)	Moderately true (3)	Exactly true (4)
It is easy for me to stick to my aims and accomplish my goals. (1)	0	0	0	0

Q8 Question 8

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rıu	/ Ni	IDCTION	u
U.S	u	uestion	J

	Not at all true (1)	Hardly true (2)	Moderately true (3)	Exactly true (4)
Thanks to my resourcefulness, I know how to handle unforeseen situations. (1)	0	0	0	0

Q10 Question 10

	Not at all true (1)	Hardly true (2)	Moderately true (3)	Exactly true (4)
I can solve most problems if I invest the necessary effort. (1)	0	0	0	0

011	Ωı	uestion	11
α_{\perp}	\sim	<i>aCJCIOII</i>	

	Not at all true (1)	Hardly true (2)	Moderately true (3)	Exactly true (4)
I can remain calm when facing difficulties because I	0	0	0	0
can rely on my coping abilities. (1)				

Q12 Question 12

O13	Oi	uestion	1	2
α_{13}	w	uestion		J

If I am in trouble, I can usually think of a solution. (1)		Not at all true (1)	Hardly true (2)	Moderately true (3)	Exactly true (4)
	If I am in trouble, I can usually think of a solution. (1)	0	0	0	0

Q14 Question 14

	Not at all true (1)	Hardly true (2)	Moderately true (3)	Exactly true (4)
I can usually handle whatever comes my way. (1)	0	0	0	0

Appendix LPost Survey Questionnaire

Post-test: Optimizing Digital Proficiency to Improve Perceived Self-Efficacy in Telehealth Nurses

Start of Block: Defaul	lt Question Block			
Q1 What are the last	4 digits of your cell ph	one number? This v	vill be your identifier for	the project.
Click to write	e Choice 1 (1)			
Q2 Question 2				
	Not at all true (1)	Hardly true (2)	Moderately true (3)	Exactly true (4)
I can always manage to solve difficult problems if I try	0	0	\circ	0
hard enough. (1)				

Q3 Question 3				
	Not at all true (1)	Hardly true (2)	Moderately true (3)	Exactly true (4)
If someone opposes me, I can find the means and ways to get what I want. (1)	0	0	0	0
Q4 Question 4				
	Not at all true (1)	Hardly true (2)	Moderately true (3)	Exactly true (4)
It is easy for me to stick to my aims and				
accomplish my goals. (1)		O	O	O

Q5 Question 5				
	Not at all true (1)	Hardly true (2)	Moderately true (3)	Exactly true (4)
I am confident that I could deal efficiently with unexpected events.	0	0	0	0
(1)				
Q6 Question 6				
	Not at all true (1)	Hardly true (2)	Moderately true (3)	Exactly true (4)
Thanks to my resourcefulness, I	_			_
know how to handle unforeseen situations. (1)	0	0	0	0

Q7 Question 7				
	Not at all true (1)	Hardly true (2)	Moderately true (3)	Exactly true (4)
I can solve most problems if I invest the necessary effort. (1)	0	0	0	0
	1			
Q8 Question 8				
	Not at all true (1)	Hardly true (2)	Moderately true (3)	Exactly true (4)
I can remain calm when facing difficulties because I can rely on my coping abilities. (1)	0	0	0	0

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α	u	acstion	_

	Not at all true (1)	Hardly true (2)	Moderately true (3)	Exactly true (4)
When I am confronted with a problem, I can usually find several solutions. (1)	0	0	0	0
Q10 Question 10				
	Not at all true (1)	Hardly true (2)	Moderately true (3)	Exactly true (4)
If I am in trouble, I can usually think of a solution. (1)	0	0	0	0

011	Ωı	uestion	11
α_{\perp}	\sim	<i>aCJCIOII</i>	

I can usually handle whatever comes my way. (1)	Not at all true (1)	Hardly true (2)	Moderately true (3)	Exactly true (4)
	0	0	0	0

Q 12 Question 12

	Not at all true (1)	Hardly true (2)	Moderately true (3)	Exactly true (4)
My ability to use technology has improved due to the education I was given for this project (1)		0	0	0

013	$\Omega_{\rm I}$	uestion	13
$\alpha_{\perp J}$	Q	4 C361011	エン

I can use the full functionality of my computer after the project. (1)	0	0	\cap	
I				O
Q14 Question 14	Not at all true (1)	Hardly true (2)	Moderately true (3)	Exactly true (4)
I can engage more patients in services after the project. (1)	0	O	O	0

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	Not at all true (1)	Hardly true (2)	Moderately true (3)	Exactly true (4)
I am able to expand my caseloads after the project (1)	0	0	0	0

Q16 Question 16

	Not at all true (1)	Hardly true (2)	Moderately true (3)	Exactly true (4)
I am able to engage more patients in care management services after the intervention. (1)	0	0	0	0

Q17 Did you find the educational videos helpful?							
Q18 Is there any educational content you like to see added?							